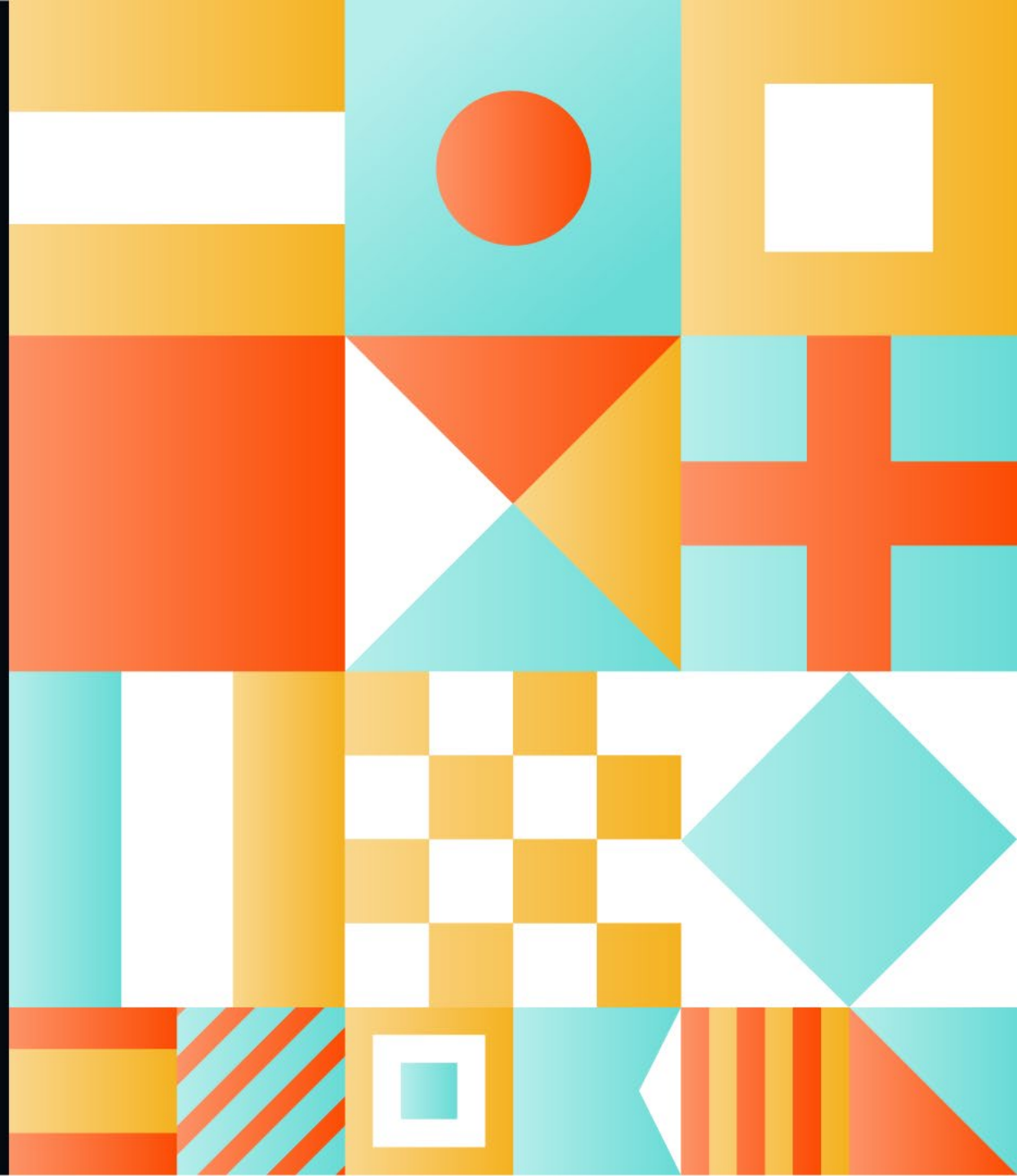


# The Ever-Changing World of COVID

*Implications to the  
Procurement and/or Risk  
Manager*



# Introduction



- **Priya Jerome**

- Executive Director of Procurement, Central Services & Risk Management
- South Orange County Community College District (SOCCCD)
- Orange County
- Multi-College (2) District with 3 campuses



- **April Graham**

- Executive Director, Contract, Procurement, & Risk Management Services
- Santa Clarita Community College District (SCCCD)
- Los Angeles County
- Single-College District with 2 campuses



# Ever Changing Regulations & Protocols

- Numerous Conflicting Regulations to follow:
  - Centers for Disease Control
  - California Dept. of Public Health
  - CA Dept. of Education
  - CalOSHA
  - LA County Dept. of Public Health
    - Protocols for Institutes of Higher Education
    - Early Childhood Education Center
    - Offices
    - Performing Arts Center
    - Restaurants
    - Fitness Centers
    - Art Galleries
    - Swimming Pools
    - Warehouses



# Mask Mandate

## SOCCCD

- Extended through 4/11/22 for everyone
- Battle of N95 versus KN95 Masks
  - Fit testing or training
  - Shortages
  - Inventory & Distribution

## SCCCD

- Required in instructional spaces & student service areas
- Excluded:
  - Athletic team practices/competitions
  - Performing arts rehearsals and public performances
- Required through June 2, 2022



# Available Resources

- CalOES Public Health Ordering System
  - Face shields
  - Gloves
  - Googles
  - Gowns
  - Hand sanitizer
  - Surgical masks
  - KN95
  - N95
  - Wipes

The screenshot shows the 'MEDICAL RESOURCE REQUEST FORM' interface. At the top, there are logos for Cal OES (Governor's Office of Emergency Services), CDPH (California Department of Public Health), and the State of California. Navigation links include 'Home', 'Resource Request/Orders', and 'Reports'. A user profile icon is labeled 'April G'. The form title 'MEDICAL RESOURCE REQUEST FORM' is centered. Below the title is a progress indicator with four steps, the first of which is active. The form is divided into two main sections: 'INCIDENT INFORMATION' and 'TYPE OF REQUEST/ORDER'. The 'INCIDENT INFORMATION' section contains four input fields: 'Incident Name' (a dropdown menu with 'Select Incident Name'), 'Other Request # (If Applicable)' (a text input field), 'Priority Of Request' (a dropdown menu with 'Select Priority Of Request'), and 'Mission ID (If Applicable)' (a text input field). The 'TYPE OF REQUEST/ORDER' section contains a table with three rows, each with a checkbox and a description of resources.

Type	Example Resources
<input type="checkbox"/> Supplies / Equipment	N95 Respirators, Surgical Masks, Examination Gloves, Isolation Gowns
<input type="checkbox"/> Personnel	Registered Nurses, Certified Nursing Assistants, Licensed Vocational Nurses, Vaccinators
<input type="checkbox"/> Other	Other Resources that may not fall into Supplies/Equipment or Personnel

At the bottom right of the form, there are two buttons: 'Quick Save' and 'Next'.



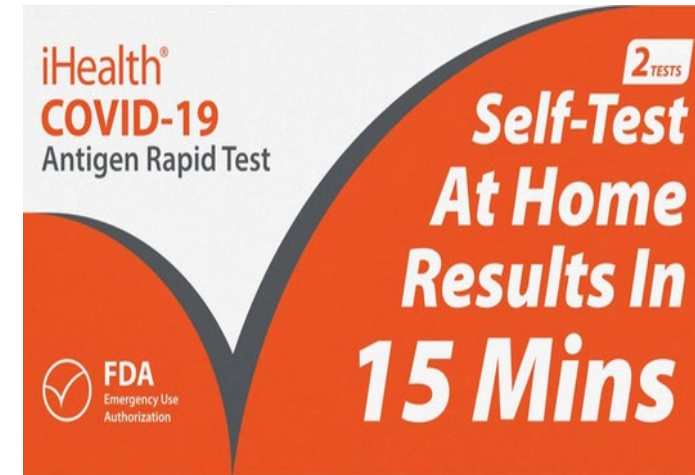
# Vaccination Mandate - SOCCCD

- Verification/Authentication of Vaccine Cards
  - Contract with HealthcareIT Leaders
- Panel Exemption
  - Objective 3<sup>rd</sup> party consultant awards/rejects exemption requests
    - Religious & Medical
  - Beware of lawsuits brewing – class action related exemptions
- Antigen tests – Over 4000 tests per week
  - Test twice weekly
  - Test kit shortage
  - Access to CDPH and OCDPH test kits



# Vaccination Mandate - SOCCCD

- On-Site Free Testing Contract
  - Contract with COVID Clinic to administer free testing
  - Antigen vs PCR testing
  - Resistance – testing under duress
  - Insurance-covered? Or is it?
- Use of HEERF funds for such contracts and purchases
  - Federal guidelines for competitive procurement
  - Audit pulls



# Emergency Purchases

- Emergency Purchase Resolution
  - Used to Purchase Antigen Tests
  - Used to for Medical Staffing Contracts
    - Nursing services Contracts: - LVNs and RNs – 2 contracts & amendments, cumulatively over \$800K





# Vax or Test Requirement - SCCCD

- In-House Software

- Built function on District's website and CampusM app
- Upload vaccination card or weekly negative test result
- Receive email clearance
- HR monitors employee status
- Students are noted as "CLEARED" or "NOT CLEARED" on rosters of in-person classes.



# Antigen Tests - SCCCD

- Procurement of COVID Antigen Tests
  - District requires either vaccination or weekly negative tests
  - January 2021 - Administrators returned to campus
  - July 2021 – Classified staff returned to campus
  - Fall 2021 Semester – Approximately 30% of classes held in-person
  - January 2022 – Major COVID testing shortage
    - 3-5 days to get an appointment
    - 3-5 days to obtain results
    - Employees were not able to come to work



# Antigen Tests - SCCCD

- District decides to setup its own testing site
- Found 20,000 home tests to purchase on a Friday
  - Commandeered by federal government by Monday
- Found 20,000 more tests!
  - Boxes of 25 tests
  - Prescription Use Only
    - Must be read by a medical professional
    - Site must have physician oversight
  - Vendor sends double shipment
- Used Emergency Resolution



# Testing Sites - SCCCD

Type	Location	Times	Details
<b>Testing</b> (Street Consulting)	<b>Valencia Campus</b> Hasley Hall Room 137 (Board Room)	7 am to 7 pm, Mon-Thu 8 am to 4 pm, Fri	<ul style="list-style-type: none"> <li>• Available to <u>students and employees only</u>.</li> <li>• <b>Walk Up. Appointments not required.</b></li> </ul>
<b>Testing</b> (TTS)	<b>Valencia Campus</b> Student Center by Flagpole	8:30 am to 4:30 pm, Mon-Fri	<ul style="list-style-type: none"> <li>• Available to the <b>public</b>, including students and employees.</li> <li>• <b>Walk Up. Appointments recommended</b>, but not required.</li> <li>• <a href="http://www.totaltestingsolutions.com">www.totaltestingsolutions.com</a> or (323) 238-3324</li> </ul>
<b>Testing</b> (Fulgent)	<b>Valencia Campus</b> Parking Structure Lot 7	7:30 am to 4 pm, Mon-Sat	<ul style="list-style-type: none"> <li>• Available to the <b>public</b>, including students and employees.</li> <li>• <b>Drive-thru. Appointments Required.</b></li> <li>• <a href="http://covid19.lacounty.gov/testing">covid19.lacounty.gov/testing</a></li> <li>• Note: Take-home tests are available for pick-up at this location without an appointment. Tests are self-administered then returned.</li> </ul>
<b>Testing</b> (eTrueNorth)	<b>Canyon Country Campus</b> Lot 2	8:30 am to 4 pm, Mon-Fri	<ul style="list-style-type: none"> <li>• Available to the <b>public</b>, including students and employees.</li> <li>• <b>Drive-thru. Appointments Required.</b></li> <li>• <a href="http://www.doineedacovid19test.com/SantaClarita_CA_16360.html">www.doineedacovid19test.com/SantaClarita_CA_16360.html</a></li> </ul>
<b>Vaccines/Boosters</b> (TTS)	<b>Valencia Campus</b> Student Center Atrium	8:30 am to 4 pm, Wednesdays	<ul style="list-style-type: none"> <li>• Available to the <b>public</b>, including students and employees.</li> <li>• <b>Walk Up. Appointments recommended</b>, but not required.</li> <li>• <a href="http://www.totaltestingsolutions.com">www.totaltestingsolutions.com</a> or (323) 238-3324</li> <li>• Note: This will relocate to a drive-thru site near the UCEN soon.</li> </ul>
<b>Vaccines/Boosters</b> (TTS)	<b>Canyon Country Campus</b> Quad-1B	8:30 am to 4 pm, Tuesdays	<ul style="list-style-type: none"> <li>• Available to the <b>public</b>, including students and employees.</li> <li>• <b>Walk Up. Appointments recommended</b>, but not required.</li> <li>• <a href="http://www.totaltestingsolutions.com">www.totaltestingsolutions.com</a> or (323) 238-3324</li> </ul>



# COVID-Caused Supply Chain Concerns

- Inflationary price increases
- Surcharges
- Indefinite Lead Times
  - Desktop Computers
  - Laptops
  - Microchips
  - Vehicles
  - Steel
  - Glass
  - Furniture



# COVID-Caused Supply Chain Concerns

- Construction costs
- Multi-year, large construction agreements awarded pre-COVID or at the beginning of COVID
  - Materials were priced prior to COVID
  - Raw material shortages
  - Contractors requesting change orders
  - Domino effect
  - Triggers multiple contract revisions
- Anticipate increased costs with new construction contracts/bids. Between 20% and 40% higher.



# COVID-Caused Supply Chain Concerns

- Food Services:
  - Not enough students on campus for vendors to break even.
  - Vendors went out of business.
  - Suspended/rescinded food service RFPs. No interested vendors.
  - Expired food and beverage product.
  - Potential Solutions:
    - Food vouchers.
    - Foda – Pop-up restaurants, changes daily.
    - Smart vending machines – Every Table, Vendi-Bean.



# New Way of Learning

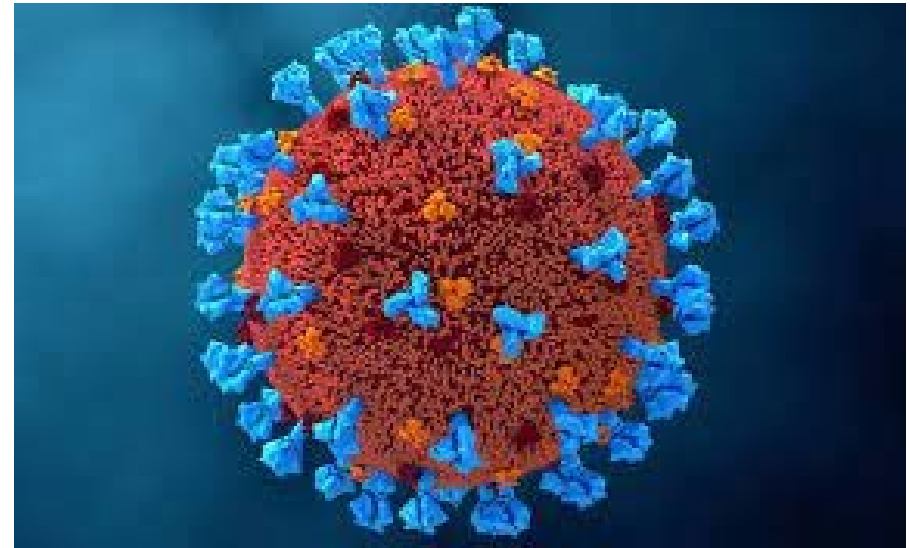
- 20 new Hyflex Classrooms
- Students attend in-person and remotely at the same time
- Camera tracks instructor movements
- Ceiling microphones
- Big 85” monitor on wheels
- Classroom production assistants operate the equipment
- 20 more rooms are being converted





# Risk Management

- Return to work guidelines updates pursuant to CalOSHA updates to Title 8, 3205, 3205.1, 3205.2
- Liability waivers galore!
- Heightened Sensitivity



# Risk Management

- Contract Template Updates:
  - Compliance with applicable laws, codes, regulations
  - Contractor COVID-19 protocols while on campus
  - Indemnity to include COVID-19
  - Construction contracts included COVID Management Plan



# Where Do We Go From Here?

- So COVID is now over?
- What happens when the state's emergency declaration goes away:
  - Rescind vaccine mandate
  - Update Board Policy on communicable diseases
  - Testing to continue until?
  - Contractor vaccinations
  - Offboarding COVID contracts, suppliers, contractors
- HEERF funds extended through June 30, 2023.



# Where Do We Go From Here?

## Optimist:

- We've been there, done that.
- Resources are available with best practices that have been established.
- Precedents have been set for masking, vaccines, testing, etc.
- We can handle it!

## Pessimist:

- Sense of uncertainty in the post-pandemic world.
- Who knows what new requirement will be imposed next?
- How do you problem solve with only 60-70% of the information?



# Where Do We Go From Here?

Regardless....

- Remain flexible, adaptable.
- Get creative!
- Work together.

WE ARE  
*Better  
Together*



The background features a large white triangle on the left side, which is partially overlapped by three other triangles: an orange triangle at the top, a teal triangle at the bottom, and a yellow triangle on the right. The orange and teal triangles meet at a central point, and the yellow triangle is positioned to the right of this meeting point.

**Questions?**

# Thank you

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